# Department of Tourism, Environmental and Economic Affairs Vote 3 

To be appropriated by Vote in 2009/10
Responsible MEC
Administrating Department
Accounting Officer

R328 730000
MEC for Tourism, Environmental and Economic Affairs
Department of Local Government and Housing
Superintendent - General

## 1. Overview

The electoral cycle and mandates set for the past five year period are finally coming to an end. Though the mandate may change, our commitment in serving the people of Free State Province still remain solid as we wait in anticipation for the new mandate that will be given to us by the majority party. The Annual Performance Plan reflects our vision, mission and strategic objectives for 2009/10 financial year as we strive to achieve our mandate and to improve the lives of our people.

Our commitment to the people of the Free State Province is embodied in this plan. The key focus of the plan is to illustrate how the Department will develop, implement and monitor adherence to environmental strategies, legislation, policies and regulations in the Province and ensure sustainability as the Province continues to develop. It indicates strategies to be developed in the fields of tourism and economic affairs, which will ensure development of sustainable businesses in the Province. An indication will also be provided on the support that will be given to organisations and SMMEs, in an effort to facilitate growth and to reduce poverty in the Province.

In pursued of business excellence, we have added some strategic objectives in Administration programme. These include:

- To provide administrative support to the Member of Executive Council;
- To provide administrative support to Head of Department (HOD);
- To strengthen strategic management in order to achieve operational cohesion;
- To ensure promotion of women's empowerment and gender equality in the Department; and
- To improve organizational efficiency.


### 1.1 Vision

A prosperous Free State through sustainable economic growth and a healthy environment for all.

### 1.2 Mission

To improve socio-economic livelihoods through economic and environmental programme as well as governance system to ensure job creation and poverty reduction within the Free State.

### 1.3 Legislative and Other Mandates

There are several legislations and policies that the Department has to operate within as it conducts its mandate. Below is the main legislation the Department has to comply to:

- Tourism second amendment Act, 2000 (Act No. 70 of 2000)
- National Environmental Management Act No. 107 of 1998, as amended
- Environment Conservation Act No. 73 of 1989, as amended
- National Environmental Management: Air Quality Management Act No. 39 of 2004
- NEM: Biodiversity Act, 2004 (Act No. 10 of 2004)
- NEM: Protected Areas Act, 2003 (Act No. 57 of 2003)
- The Free State Nature Conservation Ordinance, 1969 (Ord. No. 8 of 1969)
- Environment Conservation Act of 1989, as amended
- World Heritage Conservation Act, 1999
- Conservation of Agricultural Resources Act, 1983 (Act No. 43 of 1983)
- Animal Protection Act, 1962 (Act No. 71 of 1962)
- National Forest Act, 1998 (Act No. 84 of 1998)
- Veld and Forest Fire Act, 1998 (Act No. 101 of 1998)
- Game Theft Act, 1991 (Act No. 105 of 1991)
- National Heritage Resources, 1999 ( Act No. 25 of 1999)
- National Water Act, 1998 (Act No. 36 of 1998)
- Co-operative Act, 2005 (Act No 14. of 2005)


## 2. Review of the current financial year (2008/09)

The Department currently has 6 projects listed with the Department of Public Works Roads and Transport which are:

- Phillip Sanders for the construction/upgrade of new visitor facilities. This project include: 13 new chalets, conference centre with 6 halls/committee rooms, upgrade of restaurant and new recreation area, new entrance gate with reception, roads, walkways and infrastructure, landscaping and Electrical reticulation;
- Koppies Dam Nature Reserve was delayed and the project is currently advertised for tender and forms part of 2009/10 infrastructure plan;
- Soetdoring Resort for the construction of 10 new chalets and the upgrade of the Madinogwe train camp. The project will be advertised for tender this year and forms part of projects for 2009/10;
- The project at Sandveld Nature Reserve is currently at design phase;
- In Maria Moroka, there will be an upgrade of the lodge and construction of new chalets. The project put on hold due disputes on land claim; and
- Xhariep resort will be the construction of office complex which include storing space, abattoir and entrance gate was completed.

The Erfenis dam project was delayed and could not be completed, this is mainly because the department is waiting for Public Works to confirm when the project will be started. The Rustfontein (Palisade Fence) will be completed end of February 2009.

## 3. Outlook for the coming financial year (2009/10)

The department has come up with strategic policy directive that focuses on the upgrade and refurbishment of all resorts and reserves. The commercialization strategy has been finalized for resorts.

Five-year strategic and performance plan of the department has been reviewed by revising annual performance plan for the financial year 2009/10. This was done as a result of structural and policy changes that were made to capacitate key components within the department so that they can be able to deliver on the mandate of government as stipulated in the Free State Growth and Development Strategy. The Annual Performance Plan of the department provides clear strategic objectives to be achieved.

The following events are also planned for the 2009/10 financial year:

- Game Auction
- Cleanest Municipality Awards
- Business Awards \& Business Week
- Opening of Phillip Sanders
- Formula 1 Powerboat Championship


## 4. Receipts and financing

### 4.1 Summary of receipts

Table 3.1: Summary of receipts: Tourism, Environmental and Economic Development

| Rthousand | Outcome |  |  | Main appropriation | Adjusted appropriation | Revised estimates | Medium-term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 205506 | 200607 | 200708: |  | 208809 |  | 200910 | 201011 | 2011/12 |
| Equitable share | 191880 | 210905 | 238647 | 263195 | 263195 | 263195 | 286364 | 302944 | 319728 |
| Conditional grants | 10000 | 10000 | 2000 | 3000 | 30000 | 3000 : | 30204 | 30594 | 32007 |
| Departmental receipis | 8800 | 8900 | 9295 | 10581 | 10581 | 10581 | 12162 | 12994 | 14236 |
| Total receipts | 210080 | 229805 | 267942 | 303776 | 303776 | 303776 | 328730 | 346532 | 365971 |

### 4.2 Departmental receipts collection

Table 3.2: Departmental receipts: Tourism, Environmental and Economic Affairs

| Rthousand | Outcome |  |  | Main appropriation | Adjusted appropriation | Revised estimates | Medium.term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 200506 | 2006107 | 200708 |  | 200809 |  | 2009110 | 201011 | 201112 |
| Tax receipts | 18753 | 24688 | 33073 | 39721 | 44890 | 35171 | 54217 | 58210 | 62736 |
| Casino taxes | 11243 | 16131 | 25283 | 28722 | 33891 | 25590 | 42364 | 45573 | 49184 |
| Horse racing taxes | 5090 | 5854 | 5495 | 7752 | 7752 | 6577 | 8217 | 8710 | 9232 |
| Liquor licences | 2420 | 2703 | 2295 | 3247 | 3247 | 3004 | 3636 | 3927 | 4320 |
| Motor vehicle licences |  |  |  |  |  |  |  |  |  |
| Sales of goods and serices other than capita lassets | 16930 | 12535 | 17797 | 15858 | 25897 | 21124 | 22248 | 28154 | 26302 |
| Transfers received |  |  |  |  |  |  |  |  |  |
| Fines, penalties and forfeits |  |  |  |  |  | 52 |  |  |  |
| Interest, dividends and rent on land | 14 | 29 | 297 |  | 253 | 15 |  |  |  |
| Sale of capital assels |  |  | 2544 |  |  |  |  |  |  |
| Financial transactions in assets and liabilies | 48 | 299 | 663 |  | 435 | 322 | 457 | 480 | 503 |
| Total departmental receipts | 35745 | 37551 | 54374 | 55579 | 71475 | 56684 | 76922 | 86844 | 89541 |

## Tax receipts

Casino Taxes were increased with 16 per cent during adjustment budget process in 2007/08 and the actual collection exceeded the adjustment budget with 2 per cent in the same year. These Casino Taxes have increased by 18 per cent in the 2008/09 adjustment budget process due to this positive historical performance.

## Non tax receipts

The department conducts auctions in April every year for sale of game. The department auction was very successful, with total revenue of R 15.3 million.

## Revenue budget planning

Historical performance figures are used in determining revenue projections. The revised estimate amount was reduced from an adjusted appropriation of R71.475 million to R56.684 million for the 2008/09 financial year, this is mainly because of the current economic situation. The projected amount for departmental receipts collection for 2009/10 financial year is R76.922 million.

## 5. Payment Summary

### 5.1 Key assumptions

The following assumptions were taken into account for the 2009 MTEF:

- The revised inflation projections (CPIX) are 5.2 per cent in 2009/10, 5.2 per cent in 2010/11 and 4.7 per cent in 2011/12. CPIX inflation has an impact on input costs including salaries, construction, and payment for goods and services;
- Salary increases of 6.0 per cent in 2009/10 and 2010/11 and 5.7 per cent in 2011/12; and
- The significant increase in the budget of compensation of employees caters for the vacant posts to be filled in the 2009/10 financial year.


### 5.2 Programme summary

Table 3.3: Summary of provincial payments and estimates:Tourism,Environmental and Economic Affairs

|  |
| :--- | :--- | :--- | :--- | :--- | :--- |

### 5.3 Summary of economic classification

Table 3.4: Summary of provincial payments and estimates by economic classification: Tourism,Environmental and Economc Affairs


### 5.4 Infrastructure payments

Table 3.5: Summary of departmental infrastructure payments and estimates by program

|  | Outcome |  |  | Main appropriation | Adjustedappropriation20080 l | Revised estimate | Medium.term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rthousand | 200506 | 2006/07 | 200708 |  |  |  | 2009/10 | 201011 | 2011/12 |
| Programme 3: Environmental Affairs | 6,091 | 25,145 | 38,174 | 46,000 | 50,160 | 55,077 | 49,454 | 52,879 | 55,629 |
| Total provincial infrastructure payments and estimates | 6,091 | 25,145 | 38,174 | 46,000 | 50,160 | 55,077 | 49,454 | 52,879 | 55,629 |

Table 3.6: Summary of departmental infrastructure payments and estimates by program

|  | Outcome |  |  | Main appropriation | Adjusted appropriation | Revised estimate | Medium-term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| "Řthousand | 2005106 | 2006107 | 2007708 |  | 2008809 |  | 20009110 | 2010111 | $2011 / 12$ |
| Current payments |  |  |  |  |  |  |  |  |  |
| 3: Environmental Affaris |  |  |  |  |  |  |  |  |  |
| Transfers and subsidies to: |  |  |  |  |  |  |  |  |  |
| 2: environmental affairs |  |  |  |  |  |  |  |  |  |
| Programme 3: |  |  |  |  |  |  |  |  |  |
| Payment for capital assets | 6091 | 251445 | 38174 | 46000 | 50160 | 45077 | 49454 | 52889 | $55622^{\circ}$ |
| 3: Environmential Aftairs | 6091 | 25145 | 38174 | 46000 | 50160 | 55077 | 49454 | 52879 | 55629 |
| Total departmentala infrastructure payments and estimates | 6091 | 25145 | 38174 | 46000 | 50160 | 55077 | 49454 | 52879 | 55629 |

### 5.5 Transfers

## Transfers to public entities

Table 3.7: Summary of departmental transfer to Public entities

| Rthousand | Outcome |  |  | Main appropiation | Adusted approprition | Revised <br> estimates | Mediumterm estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 20506 | ;20607 | 20708 | 208809 |  |  | 200910 | 201011 | 201112 |
| 1. Free Siai D Developmeni Copoporion | 30,00 | 24,50 | 22,00 | 10,00 | 10,00 | 10,00 | 10,70 | 11,300 | 11,978 |
| 2. Free Siaie Gambling and Racing Baard | 9,897 | 14,252 | 15,116 | 16,200 | 16,200 | 16,200 | 17,300 | 18,120 | 19,207 |
| 3. Free Siaie Tourism Authority | 3,017 | 21,669 | 11,97 | 16,00 | 16,00 | 16,90 | 17,387 | 18,559 | 18,963 |
| 4. Free Siate Invesiment Agency |  |  | 4,209 | 7,400 | 7,400 | 7,400 | 7,900 | 8,100 | 8,680 |
| 5. Free Staie Lique Alutority |  |  |  | 5.50 | 5,500 | 5.50 | 6,500 | 6,150 | 6,519 |
| Totald departmenala transier topulic enities | 42,914 | 60,221 | 52,522 | 55,100 | 55,100 | 55,100 | 59,787 | 62,019 | 65,347 |

## 6. Programme description

### 6.1 Programme 1: Administration

## Description and Objectives

The role of the programme is to provide leadership, strategic management in accordance with the legislation, regulations, policies and ensure appropriate support service to all other programmes.

Table 3.8 : Summary of payments and estimates: Programme 1: Administration

| R thousand | Outcome |  |  | Main appropriation | Adjusted appropriation | Revised estimate | Medium-term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005/06 | 2006/07 | 2007/08 |  | 2008109 |  | 2009/10 | 2010/11 | 2011/12 |
| 1. Office of the MEC | 3341 | 3572 | 4630 | 4784 | 4629 | 4629 | 5087 | 5348 | 5669 |
| 2. Office of the HOD | 4947 | 4645 | 3606 | 4542 | 4422 | 4422 | 4837 | 5080 | 5384 |
| 3. Special Programme Unit | 1152 | 1101 | 1276 | 1390 | 1359 | 1358 | 1476 | 1556 | 1649 |
| 4. Security Services | 339 | 1013 | 2040 | 2456 | 2416 | 2020 | 2616 | 2809 | 2977 |
| 5. Office of the COO |  | 1136 | 1201 | 1912 | 1874 | 1874 | 2030 | 2131 | 2258 |
| 6. Office of the CFO | 2002 | 2453 | 1047 | 1363 | 1265 | 1265 | 1449 | 1523 | 1614 |
| 7. Supply Chain Management |  |  | 15539 | 24954 | 20385 | 20384 | 25723 | 27693 | 29516 |
| 8. Financial Accounting | 11602 | 17318 | 10022 | 7970 | 7855 | 8468 | 8487 | 8911 | 9445 |
| 9. Management Accounting |  |  | 1507 | 1988 | 1869 | 1869 | 2114 | 2225 | 2356 |
| 10. Corporate Service | 13168 | 16996 | 1758 | 1559 | 1474 | 1474 | 1658 | 1741 | 1846 |
| 11 Legal Services |  |  | 2614 | 3332 | 3227 | 3013 | 2349 | 2427 | 2550 |
| 12. Human Resource Management |  |  | 6711 | 6965 | 6755 | 6754 | 7413 | 7796 | 8264 |
| 13. Internal Audit Unit | 1101 | 2209 | 2795 | 3314 | 3239 | 3239 | 3529 | 3706 | 3928 |
| 14. Organisational Development | 1808 |  |  | 5871 | 5871 | 5871 | 6313 | 6660 | 7066 |
| 15. Special Projects |  | 2901 | 2713 | 1610 | 1610 | 1610 | 1734 | 1835 | 1246 |
| 16. Special Function | 167 | 606 |  |  |  |  |  |  |  |
| 17. Labour Relations |  |  |  |  |  |  | 1200 | 1300 | 1400 |
| Total payments and estimates: Progran | 39627 | 53950 | 57459 | 74010 | 68250 | 68250 | 78016 | 82741 | 87168 |

Table 3.9: Sunmary of provincial payments and estimates by economic classification: Programme 1: Administration

| Rthousand | Outcome |  |  | $\begin{array}{\|lll} \hline \text { Main apropriation } & \text { Adjusted } & \\ \text { appropitition } & \text { Revised esimates } \\ \hline \end{array}$ |  |  | Medium.tem estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 205506 | 20060 | 207708 |  | 20809 |  | 20910 | 201011 | 201112 |
| Current payments | 38737 | 52507 | 56320: | 71556 | 66734 | 66733 | 7514 | 79938 | 84202 |
| Compensation of empojees | 17270 | 22388 | 2525: | 4149 | 33377 | 33376 | 45018 | 47701 | 5072 |
| Goods and serices | 21300 | 29503 | 31061 | 30107 | 33357 | 3330 | 30396 | 32237 | 3349 |
| Ineestandicrenton land |  |  |  |  |  |  |  |  |  |
| Financial tanasctions inassets and libilities | 167 | 606 |  |  |  | 56 |  |  |  |
| Unathorised expenditue |  |  |  |  |  |  |  |  |  |
| Transfers and subsidies to: | 58 | 17 | 24 |  |  | 1 |  |  |  |
| Provinces and muricioplities | 58 | 17 |  |  |  |  |  |  |  |
| Univesities and technikons |  |  |  |  |  |  |  |  |  |
| Pulic copporaions and pivale enterisises |  |  |  |  |  |  |  |  |  |
| Foreignoveremments and intemationd olganissioins |  |  |  |  |  |  |  |  |  |
| Nor-porfitinstutions |  |  |  |  |  |  |  |  |  |
| Households |  |  | 24 |  |  | 1 |  |  |  |
| Payments for capita assels | 832 | 1426 | 1115 | 2454 | 1516 | 1516 | 2602 | 2803 | 2966 |
| Building and othe freed structures |  |  |  |  |  |  |  |  |  |
| Mactinery and equipment | 832 | 1426 | 1115 | 2454 | 1456 | 1466: | 2002 | 2803 | 2966 |
| Culivited assels |  |  |  |  |  |  |  |  |  |
| Sotwrare ano other inamgible assels |  |  |  |  | 60 | 60 |  |  |  |
| Land and subsoil asseis |  |  |  |  |  |  |  |  |  |
| Total economicas cassification | 39627 | 53950 | 57459 | 74010 | 68250 | 68250 | 78016 | 82741 | 87168 |

### 6.2 Programme 2: Inter and Intra Governmental Relations

## Description and objectives

The role and mandate of the programme is to provide support and monitoring services to public entities, corporate communication and knowledge management as part of the organizational life.
Functions of the sub-programmes are the following:

- Communication and ICT

Provision of corporate communication services and information technology to the department

- Information Management

To ensure effective use of information and knowledge for increased productivity to conduct research for the DTEEA.

- Cooperate Governance

To ensure effective cooperative governance in the department and enhance intergovernmental relations.

- Agency Support

To monitor activities and enhance compliance by all public entities accountable to the department.

Table 3.10: Summary of payments and estimates: Programme 2: Inter and Intra Governmental Relations

| Rthousand | Outcome |  |  | Main appropriation | Adjusted appropriation | Revised estimates | Medium.term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 200506 | 20667 | 200708: |  | 20809 |  | 200910 | 201011 | $2011 / 12$ |
| 1. Office fo the Chief Director |  |  |  | 1268 | 1268 | 1268 | 1262 | 1335 | 1426 |
| 2. Inormaion and Knowledge Management |  |  |  | 1777 | 1627 | 1668 | 1388 | 1485 | 1603 |
| 3. Inter-Govemtal Relaions |  |  | 520 | 1250 | 1150 | 1149 | 1132 | 1197 | 1280 |
| 4. Agencoy Support and Monitoring |  |  |  | 1250 | 1100 | 1100 | 1032 | 1097 | 1180 |
| 5. Inórmation and Communicaion |  | 2301 | 5106 | 4720 | 4320 | 4280 | 6217 | 6483 | 6804 |
| 6. Tourism Management | 849 | 1134 |  |  |  |  |  |  |  |
| 7. ResortManagement | 11869 |  | 954 |  |  |  |  |  |  |
| Total payments and estimates | 12718 | 3435 | 6580 | 10265 | 9465 | 9465 | 11031 | 11597 | 12293 |

Table 3.11: Summary of provincial payments and estimates by economic classification: Programme 2: Inter and Intra Governmental Relations

| R thousand | Outcome |  |  | Main appropriation | Adjustedappropriation Revised estimates |  | Medium.term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005106 | 2006107 | 200708 |  | 200809 |  | 2009110 | 201011 | 2011/12 |
| Current payments | 12503 | 3080 | 6351 | 8462 | 8462 | 8461 | 9556 | 10105 | 10784 |
| Compensation of employees | 10117 | 2238 | 2189 | 5020 | 1990 | 2199 | 5417 | 5936 | 6373 |
| Goods and services | 2386 | 842 | 4162 | 3442 | 6472 | 6262 | 4139 | 4169 | 4411 |
| Unauthorised expenditure |  |  |  |  |  |  |  |  |  |
| Transfers and subsidies to: | 187 | 1 |  |  |  |  |  |  |  |
| Provinces and municipalities | 43 | 1 |  |  |  |  |  |  |  |
| Departmental agencies and accounts |  |  |  |  |  |  |  |  |  |
| Universities and technikons |  |  |  |  |  |  |  |  |  |
| Public corporations and private enterprises |  |  |  |  |  |  |  |  |  |
| Foreign govermments and international organisations |  |  |  |  |  |  |  |  |  |
| Non-profitinstituions |  |  |  |  |  |  |  |  |  |
| Households 144 |  |  |  |  |  |  |  |  |  |
| Payments for capital assets | 28 | 354 | 229 | 1803 | 1003 | 1004 | 1475 | 1492 | 1509 |
| Buildings and other fixed structures |  |  |  |  |  |  |  |  |  |
| Machinery and equipment | 28 | 354 | 229 | 1803 | 1003 | 1004 | 491 | 1492 | 1509 |
| Cultivated assets |  |  |  |  |  |  |  |  |  |
| Sotware and other intangible assets |  |  |  |  |  |  | 984 |  |  |
| Land and subsoil assets |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Total economic classification | 12718 | 3435 | 6580 | 10265 | 9465 | 9465 | 11031 | 11597 | 12293 |


| Programme 2: Inter and Intra Governmental Relations |  |  |  |
| :---: | :---: | :---: | :---: |
| Performance Measures | Estimated Annual Targets |  |  |
|  | 2009/2010 | 2010/2011 | 2011/2012 |
| Sub-programme1: Communication and ICT |  |  |  |
| Enhance the profile of the guests for corporate/ departmental events | 100\% Updated and filter in all corporate activities | 100\% Updated and filter in all corporate activities | 100\% Updated and filter in all corporate activities |
| A corporate profile produced | Produce a corporate profile | Update corporate profile | Update corporate profile |
| Report cards plus produced | 4 Report cards plus | 4 Report cards plus | 4 Report cards plus |
| Website updated | 4 Times per month | 4 Times per month | 4 Times per month |
| Media relations strategy developed annually | 1 Strategy | 1 Strategy | 1 Strategy |
| \% of Media coverage as a \% of media list | 90\% | 100\% | 100\% |
| Editor's forum and media day held | 1 Editor's forum and media day | 1 Editors forum and media day | 1 Editors forum and media day |
| Remodelled call centre to improve efficiency | Queries resolved in less than 5 minutes of initial call | Queries resolved in less than 5 minutes of initial call | Queries resolved in less than 5 minutes of initial call |
| Departmental assets branded | All (100\%) new buildings branded | Review brand and rebrand | Assess brand effectiveness and review it |
| Departmental events coordinated | As per calendar of events | As per calendar of events | As per calendar of events |
| Number of exhibitions facilitated | 8 Exhibitions | 8 Exhibitions | 8 Exhibitions |
| Number of approved speeches written for MEC and HOD | 48 Speeches | 48 Speeches | 48 Speeches |
| MEC/HOD road-shows with staff facilitatedStaff newsletter produced | 4 Road-shows | 4 Road-shows | 4 Road-shows |
|  | 4 Staff newsletters | 4 Staff newsletters | 4 Staff newsletters |
| Approved Master Systems Plan (MSP) in place | Monitor and evaluate implementation of MSP | Monitor and evaluate implementation of MSP | Monitor and evaluate implementation of MSP |
| Report on utilisation of IT resources | Quarterly reports on the utilization of IT resources | Quarterly reports on the utilization of IT resources | Quarterly reports on the utilization of IT resources |
| Reports on state IT infrastructure generated | 1 Report | 1 Report | 1 Report |

Programme 2: Inter and Intra Governmental Relations

| Performance Measures | Estimated Annual Targets |  |  |
| :---: | :---: | :---: | :---: |
|  | 2009/2010 | 2010/2011 | 2011/2012 |
| Sub-Programme 2: Information and Management |  |  |  |
| Knowledge Management (KM)Strategy developed | Implementation of the KM strategy | Review of the KM strategy | Review of the KM strategy |
| Electronic file management system developed | Roll-out of the Electronic file management system | Review and upgrade of the system | Review and upgrade of the system |
| A credible knowledge register established | Knowledge register established and institutionalised | Knowledge register placed on the website and updated regularly | Knowledge register placed on the website and updated regularly |
| Project review/appraisal system establishment | Roll out the system | Roll out and review the system | Roll out and review the system |
| Knowledge management steering committee established | Steering committee in place | Steering committee in place | Steering committee in place |
| Sub Programme 3: Cooperative Governance |  |  |  |
| Participation in events and meetings of other spheres of coordinated | All relevant meetings and events | All relevant meetings and events | All relevant meetings and events |
| Effectiveness if district offices reported | 4 Quarterly reports | 4 Quarterly reports | 4 Quarterly reports |
| Logistical arrangements for all departmental meetings | Meetings held according to schedule | Meetings held according to schedule | Meetings held according to schedule |
| Sub Programme 4: Agency Support and Monitoring |  |  |  |
| Number of bilateral meetings held to ensure coordinated planning and implementation of programmes | 4 Meetings | 4 Meetings | 4 Meetings |
| Quarterly performance appraisals for agencies | 4 Quarterly reports | 4 Quarterly reports | 4 Quarterly reports |

### 6.3 Programme 3: Environmental Affairs

## Description and objectives

The aim is to coordinate the sub-programmes that will assist in the protection of human health and the environment in the province by implementing and monitoring legislation and policies in the areas of Air Quality, Biodiversity, Climate Change, Compliance Monitoring, Environmental Impact, Protected Areas, Pollution Control, Protected Areas and Waste Management.

Table 3.12: Summary of payments and estimates: Programme 3: Environmental Affairs


|  | Outcome |  |  | Main appropriation | Adjusted appropriation | Revised estimates | Medium-term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousand | 2005/06 | 2006/07 | 2007/08 |  | 2008/09 |  | 2009/10 | 2010111 | 2011/12 |
| Current payments | 53954 | 53467 | 55936 | 67613 | 72011 | 67099 | 73208 | 77150 | 83455 |
| Compensation of employees | 39460 | 40934 | 44707 | 56053 | 57914 | 48810 | 59904 | 63135 | 66483 |
| Goods and services | 14494 | 12533 | 11229 | 11560 | 14097 | 18289 | 13304 | 14015 | 16972 |
| Financial transactions in assets and liabilities |  |  |  |  |  |  |  |  |  |
| Unauthorised expenditure |  |  |  |  |  |  |  |  |  |
| Transfers and subsidies to: | 208 | 133 | 176 |  | 130 | 40 |  |  |  |
| Provinces and municipalities | 125 | 36 |  |  |  |  |  |  |  |
| Departmental agencies and accounts |  |  |  |  |  |  |  |  |  |
| Universities and technikons |  |  |  |  |  |  |  |  |  |
| Public corporations and private enterroises |  |  |  |  |  |  |  |  |  |
| Foreign governments and international organisations |  |  |  |  |  |  |  |  |  |
| Non-profit institutions |  |  |  |  |  |  |  |  |  |
|  | 83 | 97 | 176 |  | 130 | 40 |  |  |  |
| Payments for capital assets | 7544 | 26983 | 39724 | 48136 | 51431 | 56481 | 51564 | 55269 | 56487 |
| Buildings and other fixed strucures | 6091 | 25145 | 38174 | 46000 | 50160 | 55077 | 49454 | 52879 | 55629 |
| Machinery and equipment |  |  | 1550 |  | 979 | 1052 | 2110 | 2390 | 858 |
| Cultivated assets |  |  |  |  |  |  |  |  |  |
| Sotware and other intangible assets |  |  |  |  | 292 | 352 |  |  |  |
| Land and subsoil assets |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Total economic classification | 61706 | 80583 | 95836: | 115749 | 123572 | 123620 | 124772 | 132419 | 139942 |


| Sector: Environmental Affairs |  |  |  |
| :---: | :---: | :---: | :---: |
| Performance Measures | Estimated Annual Targets |  |  |
|  | 2009/10 | 2010/11 | 2011/12 |
| Sub-Programme 2: Policy Coordination and Environmental Planning |  |  |  |
| Number of requests of environmental information from the public | 5500 | 6500 | 7500 |
| Number of IDPs reviewed for environmental content and compliance with Provincial priorities | 25 | 25 | 25 |
| Percentage of IDPS reviewed for environmental content and compliance with Provincial proprieties | 100\% | 100\% | 100\% |
| Programme 3: Compliance and Enforcement |  |  |  |
| Number of enforcement actions undertaken for non-compliance with biodiversity/conservation management legislation | 350 | 400 | 500 |
| Number of known unauthorised developments acted on with an enforcement action | 85 | 100 | 150 |
| Number of registered Environmental Management Inspectors in the Provincial department | 23 | 35 | 45 |
| Known non-compliances with biodiversity permits, as a percentage of total biodiversity permits issued | 4,75\% | 5\% | 6.50\% |
| Programme 4: Environmental Quality Management |  |  |  |
| 4.1 Impact Management |  |  |  |
| Number of EIA application submitted | 300 | 300 | 300 |
| Number of EIA applications submitted finalised within legislated timeframes | All received applications | All received applications | All received applications |
| Number of Environmental Authorisations issued (both approved and rejected) | 300 | 300 | 300 |
| Average duration of EIS processes in months (from application to decision) during financial year | 6 months | 6 months | 6 months |
| 4.4 Pollution and Waste Management |  |  |  |
| Is there a Waste Information system in Place: Yes/No | Yes | Yes | Yes |
| What percentage of landfills in the province is permitted in terms of legislation? | 65\% | 80\% | 100\% |
| Is there a provincial integrated Waste Management Plan: No/Draft/Approved | No | Draft | Approved |
| Is there a Provincial integrated Hazardous Waste Management Plan: No/Draft/ Approved | Draft | Approved |  |
| What is the percentage of DMs and Metro's with approved Integrated Waste Management Plans? | 0\% | 100\% | 100\% |
| Programme 5: Biodiversity Management |  |  |  |
| 5.1 Biodiversity and Protected Area Planning and Management |  |  |  |
| How many biodiversity permits of all types were issued? | 4500 | 5000 | 5500 |
| Is there a provincial spatial biodiversity plan: No/Draft/Approved | 1st draft | Approved |  |
| Is a provincial register of protected areas in place: Yes/No | Yes | Yes | Yes |
| What is the extent of public land, designated as Protected Area in terms of the Protected Areas Acts, under formal conservation 9 hectares) | 24695 Ha | 24695 Ha | 24695 Ha |
| What is the percentage of all provincial land under conservation (public and private) | 10000 Ha | 10000 Ha | 10000 Ha |


| Sector: Environmental Affairs |  |  |  |
| :---: | :---: | :---: | :---: |
| Performance Measures | Estimated Annual Targets |  |  |
|  | 2009/10 | 2010/11 | 2011/12 |
| How many hectares of land was cleared of invasive aliens species in the province in the year? | 4 Ha | 4 Ha | 4 Ha |
| What percentage of land which was previously cleared of invasive species was kept clear in the year? | 3 Ha | 3 Ha | 3 Ha |
| What percentage of provincial protected areas have an approved management plan/ | 100\% | 100\% | 100\% |
| How many people are employed in public sector conservation (provide numbers for both provincial Environment Department and statutory conservation agency where applicable | 260 | 310 | 330 |
| Programme 6: Environmental Empowerment Services |  |  |  |
| 6.1 External Capacity Building and Support |  |  |  |
| How many sustainable livelihood programmes are underway in the province | 15 | 15 | 15 |
| How many person days employment were created by the sustainable livelihood programmes? | 15800 |  |  |
| How many pupils attended environmental awareness programmes during the year? | 50000 | 50000 | 50000 |
| How many environmental education modules were approved in the year? |  |  |  |
| 6.2 Sector Skills Development and Training |  |  |  |
| How many teachers were trained in environmental education during the year? | 100 | 100 | 100 |
| How many provincial officers are dedicated to: | 12 | 12 | 12 |
| Do you have a sector skills development implementation |  |  |  |
| What is the overall spend | R1.2 m |  |  |

### 6.4 Programme 4: Economic Development

## Description and objectives

The programme aims to promote vibrant economic activities within the province as follows:
Ensure transformation in the Tourism industry and enhance the development and growth of businesses in the province through training as well as providing of non financial and financial support.

Table 3.14: Summary of payments and estimates: Programme 4: Economic Development

| Rthousand | Outcome |  |  |  | $\begin{array}{cc} \text { Adjusted } \\ \text { appropriation } & \text { Revised estimates } \end{array}$ |  | Mediunterm estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Main appropriation |  |  |  |  |  |
|  | 205506 | 20060 | 20708 : | 20809 |  |  | 200910 | 201011 | 201112 |
| 1.Adninistraion | 250 | 49 | 635 | 3771 | 3665 | 3665 | 444 | 5141 | 6607 |
| 2. Inegrated Economic Development Sericas | 4070 | 2957 | 2792 | 4525 | 4478 | 4478 | 5810 | 6062 | 6426 |
| 3. Trade 1 Indsisty Derdopment | 6339 | 4567 | 5673 | 7615 | 7028 | 7028 | 8311 | 8682 | 9203 |
| 4. Business Reguldion and Sovemance | 5079 | 6491 | 6586 | 10300 | 10052 | 9052 | 12041 | 11627 | 13838 |
| 5. Economic Planing | 1845 | 14439 | 1760 | 22441 | 22166 | 23118 | 24518 | 2624 | 25147 |
| Total payments and estimites | 17583 | 28503 | 33289 : | 4855 | 47389 | 47341 | 55124 | 57756 | 61221 |

Table 3.15: Summary of provincial payments and estimates by economic classification: Programme 4: Economic Development

| R thousand | Outcome |  |  | Main appropriation | Adjusted appropriation | Revised estimates | Medium-term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005106 | 2006/07 | 200708 |  | 2008/09 |  | 200910 | 201011 | 2011/12 |
| Current payments | 17469 | 28472 | 32819 | 46847 | 46524 | 46331 | 52688 | 55480 | 5745 |
| Compensation of employees | 11140 | 17634 | 20232 | 31237 | 24637 | 30033 | 32267 | 35090 | 37210 |
| Goods and services | 6329 | 10838 | 12587 | 15610 | 21887 | 16286 | 20421 | 20390 | 20243 |
| Financial transactions in assets and liabilities |  |  |  |  |  | 12 |  |  |  |
| Unauthorised expenditure |  |  |  |  |  |  |  |  |  |
| Transfers and subsidies to: | 29 | 20 | 22 |  |  | 39 |  |  |  |
| Provinces and municipalities | 29 | 13 |  |  |  |  |  |  |  |
| Non-profitinstitutions |  |  |  |  |  |  |  |  |  |
| Households |  | 7 | 22 |  |  | 39 |  |  |  |
| Payments for capital assets | 85 | 11 | 448 | 1805 | 865 | 971 | 2436 | 2276 | 3768 |
| Buildings and other fixed structures |  |  |  |  |  |  |  |  |  |
| Machinery and equipment | 85 | 11 | 448 | 1805 | 865 | 971 | 1967 | 2276 | 3768 |
| Cultivated assets |  |  |  |  |  |  |  |  |  |
| Sotware and other intangible assets |  |  |  |  |  |  | 469 |  |  |
| Land and subsoil assets |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Total economic classification | 17583 | 28503 | 33289 : | 48652 | 47389 | 47341 | 55124 | 5756 | 61221 |


| Programme 4: Economic Development |  |  |  |
| :---: | :---: | :---: | :---: |
| Performance Measures | Estimated Annual Targets |  |  |
|  | 2009/2010 | 2010/2011 | 2011/2012 |
| Sub-Programme 1: Integrated Economic Development |  |  |  |
| 1.1 Enterprise Development |  |  |  |
| Number of SMMEs supported through the institutions | 120 SMMEs | 150 SMMEs | 180 SMMEs |
| Number of cooperatives supported | 100 Primary cooperatives | 100 Primary cooperatives | 100 Primary cooperatives |
| Number of institutions established | PSBAC meeting: | PSBAC meetings | PSBAC meetings |
| Number of institutions supported | 5 recognized institutions | 6 recognized institutions | 6 Recognized institutions |
| 1.2 Local Economic Development |  |  |  |
| Number of economic development projects supported at municipalities | all municipalities | all municipalities | all municipalities |
| Number of capacity building interventions at municipalities | 5 | 5 | 5 |
| Number of LED strategies aligned to PGDS and other spatial development plans | 25 | 25 | 25 |
| 1.3 Economic Empowerment |  |  |  |
| Number of BBBEE workshops conducted | 1 BBBEE workshop | 1 BBBEE workshop | 1 BBBEE workshop |
| Programme 3: Trade and Industry Development |  |  |  |
| 3.1 Trade and Investment Promotion |  |  |  |
| Number of companies actively assisted with export support | 10 | 12 | 14 |
| 3.2 Sector Development Industry |  |  |  |
| Number of key sectors identified and supported | 7 | 7 | 7 |
| Programme 4: Business Regulations and Governance |  |  |  |
| 4.2 Consumer Protection |  |  |  |
| Number of complaints resolved | 280 | 300 | 320 |
| Number of consumer rights interventions conducted | 100 | 200 | 350 |
| 4.3 Liquor Regulation |  |  |  |
| Number of liquor license applications processed | All renewal applications processed | All renewal applications processed | All renewal applications processed |
| 5.2 Research and Development |  |  |  |
| Number of research reports compiled | 7 | 7 | 7 |

### 6.5 Programme 5: Transversal Functions

## Description and objectives

The Programme is about Public and Private Entities that reports to the MEC of Tourism Environmental and Economic Affairs and other special departmental projects.

## Free State Development Corporation (FDC)

The aim is to finance and advance the following:

- Economic growth and development
- Black Economic Empowerment is Advanced
- SMME development and growth


## Free State Gambling and Racing Board

Free State Gambling and Racing Board's main aim is to regulate the gambling and racing activities in the province on behalf of the Provincial department.

## Free State Tourism Authority (FSTA)

The primary aim is to market and promote the Free State Province domestically and internationally; as a tourism destination.

Table 3.16: Summary of payments and estimates: Programme 5: Transversal Functions

| R thousand | Outcome |  |  | Main appropriation | Adjusted appropriation | Revised estimates$200809$ | Medium.term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 200506 | 206607 | 200708: |  |  |  | 2009110 | 201011 | 2011/12 |
| 1. Free State Development Corporation | 30000 | 24500 | 22000 | 10000 | 10000 | 10000 | 10700 | 11300 | 11978 |
| 2. Free State Gambling Board | 9897 | 14252 | 15116 | 16200 | 16200 | 16200 | 17300 | 18120 | 19207 |
| 3.Free State Tourism Maketing Authority | 3017 | 21473 | 11197 | 16000 | 16000 | 16000 | 17387 | 18259 | 18963 |
| 4. Free State Investment Promotion Agency |  |  | 4209 | 7400 | 7400 | 7400 | 7900 | 8190 | 8680 |
| 5. Free State Liquor Authority |  |  |  | 5500 | 5500 | 5500 | 6500 | 6150 | 6519 |
| 5.Macufe |  |  | 20897 |  |  |  |  |  |  |
| 6. ThetiAnd Losses |  |  | 1443 |  |  |  |  |  |  |
| Total payments and estimates | 42914 | 60225 | 74862 | 55100 | 55100 | 55100 | 59787 | 62019 | 65347 |

Table 3.17: Summary of provincial payments and estimates by economic classification: Programme 5: Transversal Functions


## 6 Other programme information

### 6.6.1 Personnel numbers and costs

Table 3.17: Personnel numbers and costs1: Department of Tourism, Environmental and Economic Affairs

| Personnel numbers | $\begin{aligned} & \text { As at } \\ & 31 \text { March } 2006 \end{aligned}$ |  |  | As at 31 March 2008 : | 31 March 2009 | $\begin{array}{r} \text { As at } \\ 31 \text { March } 2010 \end{array}$ | As at 31 March 2011 | 31 March 20112 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1:Administration | 122 |  |  | 99 | 179 | 250 | 336 | 364 |
| 2: Inter and Intra Governmental Relati | 23 |  |  | 402 | 70 | 188 | 219 | 300 |
| 3: Environmental Affairs | 527 |  |  | 120 | 355 | 383 | 411 | 420 |
| 4: Economic Development | 59 |  |  | 39 | 50 | 83 | 118 | 200 |
| 5: Transversal Functions |  |  |  |  |  |  |  |  |
| Total personnel numbers: | 731 |  |  | 660 | 654 | 904 | 1084 | 1284 |
| Total personnel cost (R thousand) | 77987 |  |  | 92387 | 133759 | 145446 | 153109 | 122370 |
| Unit cost (R thousand) | 107 |  |  | 140 | 205 | 161 | 141 | 95 |
| 1. Full-time equivalent |  |  |  |  |  |  |  |  |
| Table 3.18: Summary of departmental personnel numbers and costs |  |  |  |  |  |  |  |  |
|  | Outcome |  |  | $\begin{gathered} \text { Main } \\ \text { Appropriation } \end{gathered}$ | $\begin{gathered} \text { Adjusted } \\ \text { Appropriation } \end{gathered}$ | Revised estimates | Meduim-term estim | nates |
|  | 20050506 | 20060107 | 2007708 | 2008809 |  |  | 2009810 | 20111112 |
| Tooial for deparment | 731 | 683 | 660 | 654 | 654 | 654 | 904 - 1084 | 1284 |
| Personnel numbers (head cont | 731 | 683 | 660 | 654 | 654 | 654 | 9041084 | 1284 |
| Personnel cost(R'000) | 77987 | 83200 | 93420 | 133759 | 126698 | 126698 | 145446153109 | 122370 |
| Human resource component |  |  |  |  |  |  |  |  |
| Personnel numbers (head count | 39 | 36 | 29 | 30 | 30 | 30 | $41 \quad 43$ | 41 |
| Persomnel costs R'000) | 7918 | 7579 | 4205 | 5950 | 5950 | 5950 | 63376654 | 7053 |
| Head count as \% of total for department | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Personnel cost as \% of total for department | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Finance component |  |  |  |  |  |  |  |  |
| Personnel numbers (head count) | 24 | 41 | 35 | 47 | 47 | 47 | $25 \quad 25$ | 25 |
| Persomnel cosis (R'000) | 7601 | 8405 | 6125 | 6377 | 2877 | 2877 | 101111068 | 10111 |
| Head count as \% of toial for department | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Personnel cost as \% of toal for department | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Full time workers |  |  |  |  |  |  |  |  |
| Personnel numbers (head count) | 731 | 646 | 619 | 630 | 638 | 638 | 8641044 | 1244 |
| Personnel cosis (R'000) | 77987 | 83200 | 93420 | 133759 | 133759 | 133759 | 145446153109 | 122370 |
| Personnel cost ta \% of total for department | 100 | 100 | 100 | 100 | 106 | 106 | 100100 | 100 |
| Head count as \% of total for department | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Contract workers |  |  |  |  |  |  |  |  |
| Personnel numbers (head count) |  | 37 | 41 | 24 | 16 | 16 | $40 \quad 40$ | 40 |
| Personnel costs (R'000) |  | 931 | 1127 | 1340 | 1340 | 1340 | $1360 \quad 1378$ | 1360 |
| Personnel cost ta \% of total for department |  |  |  | 1 | 1 | 1 | 1 | 1 |
| Head count as \% of toad for department |  |  |  | 5 | 5 | 5 | 5 | 5 5 |

### 6.6.2 Training

Table 3.19(a) Payments on training: Tourism,Environmental and Economic Affairs

| R thousand | Outcome |  |  | Main appropriation | Adjusted appropriation | Revised estimates | Medium-term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007506 | 20006707 | 200770708 |  | 20008109 |  | 2000910 | 20101711 | 20717172 |
| 1. Ädministration of which | 122 | 143 | 203 | 359 | 359 | 359 | 3777 | 398 | 407 |
| Subsistance and travel Payments on tuition |  |  |  |  |  |  |  |  |  |
| 2. Inter and Intra Governmental Relation Subsistance and travel Payments on tuition | 99 | 85 | 4 | 239 | 239 | 239 | 251 | 265 | 271 |
| 3. Environmental Affairs Subsistance and travel Payments on tuition | 862 | 320 | 371 | 503 | 503 | 503 | 528 | 558 | 559 |
| 4. Economic Development <br> Subsistance and travel <br> Payments on tuition | 276 | 70 | 105 | 105 | 105 | 105 | 110 | 117 | 126 |
| Tootal payments on training: (name of department) | 1359 | 618 | 683 | 1206 | 1206 | 1206 | 1266 | 1338 | 1363 |

Table 3.19(b): Information on training: Department of tourism, environmental and economic affairs

| R thousand | Outcome |  |  | Main appropriation | Adjusted appropriation | Revised estimates | Medium-term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2005 / 06$ | $2006 / 07$ | 2007108 |  | $2008 / 09$ |  | $2009 / 10$ | 2010111 | 2011/12 |
| Number of Staff | 687 | 692 | 660 | 663 | 663 | 663 | 850 | 1050 | 1300 |
| Number of personnel trained of Which |  | 248 | 104 | 285 | 285 | 285 |  |  |  |
| Male |  | 160 | 62 | 160 | 160 | 160 |  |  |  |
| Female |  | 88 | 42 | 125 | 125 | 125 |  |  |  |
| Number of training opportunities of which | 6 | 13 | 12 | 6 | 6 | 6 |  |  |  |
| Tertiary <br> Workshops | 2 | 13 | 11 | 6 | 6 | 6 |  |  |  |
| Seminars Other | 4 |  |  |  |  |  |  |  |  |
| Number of bursaries offered |  |  | 5 | 13 | 13 | 13 | 10 | 10 | 10 |
| Number of interns appointed | 45 | 40 | 46 | 40 | 40 | 40 | 83 | 83 | 83 |
| Number of learnerships appointed Number of days spent on training |  | 16 |  | 72 | 72 | 72 | 85 | 20 | 20 |

## Annexures to Budget Statement 2

Table B.1: Speciication of receipts: Department of Tourism, Environmental and Economic Affairs

|  | Outcome |  |  | Main | Adjusted Revised <br> appropidition estimates |  | Mediunterm estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rthousand | 200506 | 200607 | 200708: |  | 200803 |  | 2009110 | 201011 | 201112 |
| Tax receipts | 181853 | 24688 | 330773: | 33921 | 44880 | 351171 | 542217 | 588210 | 62736 |
| Casino bxyes | 11243 | 16131 | 25883 | 28722 | 33891 | 2550: | 42364 | 4573 | 49184 |
| Moor velicel licenses |  |  |  |  |  |  |  |  |  |
| Hosereacing | 5000 | 5854 | 5495 | 7752 | 7752 | 657 | 8217 | 8710 | 9232 |
| Oher ixxes | 2420 | 2703 | 2295 | 324 | 324 | 3004 | 3636 | 3927 | 4320 |
| Sale of yoods and senices othe than capital asselts | 16330 | 12535 | 17797] | 15658 | 25897 | 21124 | 22248 | 28154 | 26302 |
| Sales of yoods and Serices produced by department | 16330 | 12535 | 1799: | 15558 | 25897 | 21124 | 2228 | 28154 | 26302 |
| Saes by makeetestailismentis | 16330 | 12535 |  | 15658 | 258897 | 21124 | 22228 | 288154 | 26302 |
| Adrinistative fees |  |  |  |  |  |  |  |  |  |
| Ohtersales |  |  |  |  |  |  |  |  |  |
| Ofurich |  |  |  |  |  |  |  |  |  |
| Rental of Builings |  |  |  |  |  |  |  |  |  |
| Abromal loads |  |  |  |  |  |  |  |  |  |
| Vetice E Diners serices SOTher |  |  |  |  |  |  |  |  |  |
| Ohter (Specity) |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Transers received from: |  |  |  |  |  |  |  |  |  |
| Oher coveremeneid units |  |  |  |  |  |  |  |  |  |
| Uniessities and fechikons |  |  |  |  |  |  |  |  |  |
| Foreignovermments |  |  |  |  |  |  |  |  |  |
| Intendional ofgaraisaions |  |  |  |  |  |  |  |  |  |
| Pulic corporaions and divale enierpises |  |  |  |  |  |  |  |  |  |
| Houschodds and non-rofofinistituions |  |  |  |  |  |  |  |  |  |
| Finse, peralities and foreits |  |  |  |  |  | 52 |  |  |  |
| Interest, dividends and renton and | 14 | 29 | 297 |  | 253 | 15 |  |  |  |
| Inteest | 1 | 29 |  |  |  | 15 |  |  |  |
| Diverens |  |  |  |  |  |  |  |  |  |
| Reniton and |  |  |  |  |  |  |  |  |  |
| Sales of capital assels | 254: |  |  |  |  |  |  |  |  |
| Land ands sussil assests | 2544 |  |  |  |  |  |  |  |  |
| Oher capid assels |  |  |  |  |  |  |  |  |  |
| Financial ltansactions in assetis and liabilities | 48 |  |  |  | 435 | 322 | 457 | 480 | 503 |
|  | 35745 | 375151 | 543374: | 55557 | 71417 | 566884 | 76922 | 8688 | 895411 |
|  |  |  |  |  |  |  |  |  |  |

Table B2: Payments and estimates by economic classification: Summery Tourism, Environmental and Economic Affairs


Table B2: Payments and estimates by economic classification: Programme 1: Administration

| R R thousand | Outcome |  |  | Main appropriation | Adjusted appropriation | Revised estimates | Mediu | erm estim |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005/06 | 2006/07 | $2007 / 08$ | 2008/09 |  |  | 2009/10 | 2010111 | 2011/12 |
| Current payments | 38737 | 52507 | 56320 | 71556 | 66734 | 66733 | 75414 | 79938 | 84202 |
| Compensation of employees | 17270 | 22398 | 25259 | 41449 | 33377 | 33376 | 45018 | 47701 | 50723 |
| Salaries and wages | 14893 | 19874 | 22196 | 36132 | 28068 | 28249 | 39244 | 41384 | 44018 |
| Social contributions | 2377 | 2524 | 3063 | 5317 | 5309 | 5127 | 5774 | 6317 | 6705 |
| Goods and services | 21300 | 29503 | 31061 | 30107 | 33357 | 33301 | 30395 | 32237 | 33479 |
| of which: |  |  |  |  |  |  |  |  |  |
| Specify item |  |  |  |  |  |  |  |  |  |
| Specify item |  |  |  |  |  |  |  |  |  |
| Specify item |  |  |  |  |  |  |  |  |  |
| Other |  |  |  |  |  |  |  |  |  |
| Interest and rent on land |  |  |  |  |  |  |  |  |  |
| Interest |  |  |  |  |  |  |  |  |  |
| Rent on land |  |  |  |  |  |  |  |  |  |
| Financial transactions in assets and liabilities | 167 | 606 |  |  |  | 56 |  |  |  |
| Unauthorised expenditure |  |  |  |  |  |  |  |  |  |
| Transfers and subsidies to: | 58 | 17 | 24 |  |  | 1 |  |  |  |
| Provinces and municipalities | 58 | 17 |  |  |  |  |  |  |  |
| Provinces 2 |  |  |  |  |  |  |  |  |  |
| Provincial Revenue Funds |  |  |  |  |  |  |  |  |  |
| Provincial agencies and funds |  |  |  |  |  |  |  |  |  |
| Municipalities 3 |  |  |  |  |  |  |  |  |  |
| Municipalities <br> of which: Reginal service council levies 58 17 |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Municipal agencies and funds |  |  |  |  |  |  |  |  |  |
| Departmental agencies and accounts |  |  |  |  |  |  |  |  |  |
| Social security funds |  |  |  |  |  |  |  |  |  |
| Provide list of enities receiving transfers |  |  |  |  |  |  |  |  |  |
| Universities and technikons |  |  |  |  |  |  |  |  |  |
| Public corporations and private enterprises 5 |  |  |  |  |  |  |  |  |  |
| Public corroorations |  |  |  |  |  |  |  |  |  |
| Subsidies on production |  |  |  |  |  |  |  |  |  |
| Other transfers |  |  |  |  |  |  |  |  |  |
| Private enterprises |  |  |  |  |  |  |  |  |  |
| Subsidies on production |  |  |  |  |  |  |  |  |  |
| Other transfers |  |  |  |  |  |  |  |  |  |
| Foreign governments and international organisations |  |  |  |  |  |  |  |  |  |
| Non-profit institutions |  |  |  |  |  |  |  |  |  |
| Households |  |  |  |  |  | 1 |  |  |  |
| Social benefits |  |  |  |  |  |  |  |  |  |
| Other transfers to households | 24 |  |  |  |  | 1 |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Payments for capital assets | 832 | 1426 | 1115 | 2454 | 1516 | 1516 | 2602 | 2803 | 2966 |
| Buildings and other fixed structures |  |  |  |  |  |  |  |  |  |
| Buildings |  |  |  |  |  |  |  |  |  |
| Other fixed structures |  |  |  |  |  |  |  |  |  |
| Machinery and equipment | 832 | 1426 | 1115 | 2454 | 1456 | 1456 | 2602 | 2803 | 2966 |
| Transport equipment |  |  |  |  |  |  |  |  |  |
| Other machinery and equipment | 832 | 1426 | 1115 | 2454 | 1456 | 1456 | 2602 | 2803 | 2966 |
| Cultivated assets |  |  |  |  |  |  |  |  |  |
| Software and other intangible assets |  |  |  |  | 60 | 60 |  |  |  |
| Land and subsoil assets |  |  |  |  |  |  |  |  |  |
| Heritage assets |  |  |  |  |  |  |  |  |  |
| Specialised military assets |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Total economic classifications | 39627 | 53950 | 57459 | 74010 | 68250 | 68250 | 78016 | 82741 | 87168 |

Table B.2: Payments and estimates by economic classification: Inter and Intra Governmental Relations


Table B.3: Payments and estimates by economic classification: Environmental Affairs



| Rthosand | Outcone |  |  | Main appopition | Adjusted appropiation | Reisisedesimates | Mediuntremesimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2050 | 20060 | 200108: |  | 208009 |  | 200910 | 20011 | 20.112 |
| Curerentayments | 17469 | 28412 | 3289: | 46887 | 46524 | 46331 | 52688 | 55480 | 517453 |
| Comparsiaiocoiempoyes | 11140 | 11763 | 2023: | 31237 | 24637 | 30033: | 32287 | 33000 | 3220 |
| Sadiesandurases | 9488 | 15913 | 1888: | 2832 | 2243 | 27644 | 2888 | 31613 | 33523: |
| Socidantibitors | 1652 | 1721 | 175 | 209 | 2224 | 2409 | 3280 | 347 | 368 ; |
| Gous andserices | 6320 | 10838 | 1258]: | 1560 | 21887 | 1688: | 2041 | 2330 | 2223 |
| Ohter | 6320 | 10888 | 1258] | 15660 | 21887 | 16880: | 2042 | 2030 | 2243 |
| hitecesiand rertion anard \|herest <br> Retton and |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Firanciad trancectons in assectis and lialities Unathorisede enonaditure |  |  |  |  |  | 12 |  |  |  |
| Tanstesands sulsidesto: | 29 | 20 | 2 |  |  | 39: |  |  |  |
| Pooinesesan muicapalies | 23 | 13 |  |  |  |  |  |  |  |
| Poinces? |  |  |  |  |  |  |  |  |  |
| Munciaplies |  |  |  |  |  |  |  |  |  |
| Muricalities <br>  <br> Nuricial aencices and fins | 29 | 13 |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Sooid serity funds <br> Powide side enties resemingtarsíss |  |  |  |  |  |  |  |  |  |
| Uniesiciesandemembors |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Foeginovemenerisadiniemadiond ovarisions |  |  |  |  |  |  |  |  |  |
| Norpopfifistutions |  |  |  |  |  |  |  |  |  |
| Hocselolds |  |  |  |  |  |  |  |  |  |
| Souad lanefts |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| buidngsandonone freelstucuacs Builings |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Tarsontecuipnext |  |  |  |  |  |  |  |  |  |
| Cilifiadersses |  |  |  |  |  |  |  |  |  |
| Sotrae arodeterinarable assels |  |  |  |  |  |  |  |  |  |
| Land andsiscriessests |  |  |  |  |  |  |  |  |  |
| Herimeessctis |  |  |  |  |  |  |  |  |  |
| Speridesadiliby ${ }^{\text {ascels }}$ |  |  |  |  |  |  |  |  |  |
| Toal ecomonicicasisifutions | 17558 | 28513 | 3320: | 4865 | 4738 | 47341: | 55124 | 51736 | 61221 |



Table B.5: Details on infrastructure

| Name of project programme | District | Municipality | $\left\lvert\, \begin{aligned} & \text { Type of } \\ & \text { infrastructure }\end{aligned}\right.$ | Project description | Project duration |  | Programme | $\begin{array}{\|l\|} \hline \text { Total } \\ \text { project } \\ \text { cost. } \\ \hline \end{array}$ | expenditure <br> to date <br> previous yrs. | MTEF |  |  | $\begin{array}{\|l\|} \text { MTEF } \\ \text { forward } \end{array}$ | estimates. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\left.\right\|_{\text {starte }}$ | date <br> Finish |  |  |  | 2009 | 2010 |  |  |  |
|  |  |  |  |  |  |  |  |  |  | Prof fees | Const.f fees | TOTAL | 2010/11 | 2011/12 |
| 1. New constructions ( buildings and infrastructure R000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Koppiesdam Resort | Fezile Dabi | Ngwathe | Tourism | Chalets, entrance housing | Apr 08 | Jun 10 | 3 | 14000 | 1200 | 1000 | 5400 | 6400 | 6000 | 400 |
| Erfenisdam | Lejweleputswa | Masilonyana | Tourism | Luxury wooden bungalows | 2010 |  | 3 | 4000 |  |  |  |  | 1000 | 2000 |
| Caledon N/R | Motheo | Naledi | Tourism | Rebuilt floating camp on river bank | 2010 |  | 3 | 8000 | 0 |  |  |  | 2500 | 4000 |
| Soetdoring N/R | Motheo | Mangaung | Tourism | Construct 10 chalets | Apr 08 | Dec 09 | 3 | 12000 | 1000 | 1000 | 5000 | 6000 | 4000 | 1000 |
| Maria Maroka | Motheo | Mangaung | Tourism | $\begin{array}{\|l} \begin{array}{l} \text { Rebuilt restcamp, } 5 \\ \text { chalets } \end{array} \\ \hline \end{array}$ | Apr 08 | Dec 09 | 3 | 13500 | 1300 | 1000 | 5400 | 6400 | 5000 | 800 |
| Sandveld Reserve | $\begin{array}{\|l\|} \hline \text { Lejweleputsw } \\ a \\ \hline \end{array}$ | Tsewelopele | Management | $\begin{aligned} & \text { Construction new } \\ & \text { abattoir } \\ & \hline \end{aligned}$ | Apr-07 | 200812201 | 2 | 4200 | 2000 | 400 | 1600 | 3800 | 0 | 0 |
| Wiem Pretorius Reserve | Lejweleputswa | Matihabeng | Management | Construction new abattoir | Apr 09 | March 2010 |  | 5000 | 0 |  |  |  | 4000 | 1000 |
| Karee Nursery | Motheo | Mangaung | Management | Construction new office com | April 2010 | Dec 2011 | 3 | 15000 | 0 |  |  |  | 5000 | 10000 |
| Maria Maroka | Motheo | Mangaung | Management | Construction office | Apr-10 | march 2012 | 3 | 12000 |  |  |  |  | 2000 | 7500 |
| Sterkiontein Reserve |  |  |  | Construction new abattoir | Apr-09 | 2009/4/1 |  | 6000 |  |  |  |  | 2000 | 4000 |
| Philip Sanders Resort | Motheo | Mangaung | Tourism | Chalets, conference | April 07 | Dec 08 | 3 | 106000 | 86000 | 2000 | 18000 | 20000 |  |  |
| Total new constructions |  |  |  |  |  |  |  | 199700 |  | 5400 | 35400 | 42600 | 31500 | 30700 |
| $\begin{aligned} & \begin{array}{l} \text { 2. Rehabilitation/ upgrading } \\ \text { (R000) } \\ \hline \end{array} \\ & \hline \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Willem Pretorius Resort | Lejweleputswa | Matihabeng | Tourism | Hall \& conference. Built New purification plant | Apr-09 | Dec-10 | 3 | 10000 | 0 | 0 | 0 | 0 | 4000 | 6000 |
| Tussen die Riviere | Xhariep | Kopanong | Management | Upgrade abbattoir | Apr-10 | March 11 | 3 | 2000 |  |  |  |  | 2000 |  |
| Sterkiontein Resort | Thabo Mofutsanyane | Maluti a Photung | Tourism | Upgrade chalets \& entrance | Apr-09 | Dec-10 | 3 | 10000 | 0 | 0 | 0 | 0 | 1000 | 8000 |
| Soetdoring N/R | Motheo | Mangaung | Tourism | Upgrade traincamp | apr 08 | March 10 | 3 | 8000 | 0 | 500 | 3500 | 4000 | 4000 |  |
| Rustoontein N/R | Motheo | Mangaung | Management | Constr Enviro education centre |  |  | 3 | 12000 |  |  |  |  | 500 | 5000 |
| Sandveld Resort | Lejweleputswa | Tsewelopele | Tourism | Upgrade chalets. | April 2010 | Mar-11 | 3 | 10000 | 0 |  |  |  | 6500 | 3500 |
| Bathurst | Motheo | Mangaung | Management | Construction lion camps |  |  |  | 2854 |  |  |  | 2854 |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total rehabilitation/upgrade |  |  |  |  |  |  |  | 54854 |  | 500 |  | 6854 | 18000 | 22500 |
| 4. Other capital projects( R000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gariep complex | Xhariep | Kopanong | Management |  <br> Tussen die Riviere | Apr 06 | Apr-10 |  | 55000 | 6800 |  |  |  | 7500 | 10300 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total other projects |  |  |  |  |  |  |  | 55000 |  |  |  | 0 | 3379 | 5509 |
| GRAND TOTAL |  |  |  |  |  |  |  |  |  |  |  | 49454 | 52879 | 58709 |

Table B.6: Detailed financial information for public entities



Table B.6: Financial summary for the Free State Tourism Authority (continued)

|  | Outcome |  |  | Estimated <br> outcome | Medium-term estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Audited | Auditited | Audited |  |  |  |  |
| RThousand | 200506 | 2006107 | 200708 | 200809 | 2009110 | 2010111 | 2011112 |
| Revenue |  |  |  |  |  |  |  |
| Tax revenue |  |  |  |  |  |  |  |
| Nontax revenue |  |  |  |  |  |  |  |
| Sale of goods and serices other than capital assets |  |  |  |  |  |  |  |
| Of which: |  |  |  |  |  |  |  |
| Admin fees |  |  |  |  |  |  |  |
| Marketestablishment |  |  |  |  |  |  |  |
| Other non tax revenue |  |  |  |  |  |  |  |
| Intereston Investment |  |  |  |  |  |  |  |
| Intereston loand advances Domesic |  |  |  |  |  |  |  |
| Other |  |  |  |  |  |  |  |
| Transfers received | 3017 | 21473 | 1197 | 16000 | 17387 | 18259 | 18963 |
| Sale of capital assets |  |  |  |  |  |  |  |
| Total revenue | 3017 | 21473 | 11197 | 16000 | 17387 | 18259 | 18963 |
| Expenses |  |  |  |  |  |  |  |
| Current expense |  |  |  |  |  |  |  |
| Compensation of employes |  |  |  |  |  |  |  |
| Goods and serices |  |  |  |  |  |  |  |
| Depreciaion |  |  |  |  |  |  |  |
| Interest, dividends and rent on land |  |  |  |  |  |  |  |
| Interest |  |  |  |  |  |  |  |
| Dividends |  |  |  |  |  |  |  |
| Renton land |  |  |  |  |  |  |  |
| Tax and Outside shareholders interest |  |  |  |  |  |  |  |
| Adjustments to Fair Value |  |  |  |  |  |  |  |
| Unearned reserves (sccial security funds only) |  |  |  |  |  |  |  |
| Transfers and subsidies |  |  |  |  |  |  |  |
| Total expenses |  |  |  |  |  |  |  |
| Surplus ( Deficit) | 3017 | 21473 | 11197 | 16000 | 17387 | 18259 | 18963 |

Table B.7: Transfers to local govermment:Department of Economic Affairs

|  | Outcone |  |  | Main approprition | Adjusted approprition | Revised estimate | Mediuntem estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rthousand | 200506 | 200607 | 200708 |  | 208809 |  | 200910 | 201011 | 2011112 |
| Ippe of tansifer |  |  |  |  |  |  |  |  |  |
| Category |  |  |  |  |  |  |  |  |  |
| Motheo Distrit Muncipality | 255 | 67 |  |  |  |  |  |  |  |
| Unallocaled |  |  |  |  |  |  |  |  |  |
| Total transier | 255 | 67 |  |  |  |  |  |  |  |

